| 1  | UNITED STATES DISTRICT COURT         |
|----|--------------------------------------|
| 2  | SOUTHERN DISTRICT OF CALIFORNIA      |
| 3  |                                      |
| 4  | SYLVESTER OWINO, on behalf of        |
| 5  | themselves, and all others similarly |
| 6  | situated, et al.,                    |
| 7  | Plaintiff,                           |
| 8  | vs. Case No. 3:17-cv-01112-JLS-NLS   |
| 9  | CORECIVIC, INC., a Maryland          |
| 10 | corporation,                         |
| 11 |                                      |
| 12 | Defendant.                           |
| 13 |                                      |
| 14 |                                      |
| 15 | THE DEPOSITION OF JASON ELLIS        |
| 16 | MARCH 4, 2019                        |
| 17 |                                      |
| 18 |                                      |
| 19 |                                      |
| 20 |                                      |
| 21 | Reported By:                         |
| 22 | PATRICIA A. NILSEN,                  |
| 23 | RMR, CRR, CRC                        |
| 24 | Job No. 3225918                      |
| 25 | Pages 1 - 270                        |
|    | Page 1                               |

Veritext Legal Solutions 866 299-5127

The deposition of JASON ELLIS, taken on behalf of the Plaintiffs, pursuant to Notice on MARCH 4, 2019, beginning at approximately 9:11 a.m. in the offices of Alpha Reporting. This deposition is taken in accordance with the terms and provisions of the Federal Rules of Civil Procedure. All objections are reserved except as to form. The signature of the witness is reserved. Page 2

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| 25  | Videotaped By: DAVID DRUMEL         |
|     | Dage 2                              |
|     | Page 3                              |

Veritext Legal Solutions 866 299-5127

| 1  |          |        | INDEX                         |        |
|----|----------|--------|-------------------------------|--------|
| 2  |          |        |                               |        |
| 3  | WITNESS  | 5:     |                               | PAGE   |
| 4  |          |        |                               |        |
| 5  |          | JASON  | ELLIS                         |        |
| 6  | Examinat | cion   |                               |        |
| 7  | By Ms.   | Ridley |                               | 6      |
| 8  |          |        |                               |        |
| 9  |          |        |                               |        |
| 10 |          |        |                               |        |
| 11 |          |        | EXHIBITS                      |        |
| 12 | NUMBER   |        | DESCRIPTION                   | PAGE   |
| 13 | EXHIBIT  | 65     | Notice of deposition          | 11     |
| 14 | EXHIBIT  | 66     | Policy 19-100, the resident   | 195    |
| 15 |          |        | work program for Otay Mesa    |        |
| 16 | ís.      |        | Detention Center              |        |
| 17 | EXHIBIT  | 67     | Post orders for food service  | 197    |
| 18 | EXHIBIT  | 68     | Document entitled             | 208    |
| 19 |          |        | Work/Program Plan Guidelines  | (ICE)  |
| 20 | EXHIBIT  | 69     | Document entitled San Diego   | 228    |
| 21 |          |        | Correctional Facility         |        |
| 22 |          |        | Inmate/Detainee Safety Rules  |        |
| 23 | EXHIBIT  | 70     | One-page document entitled    | 236    |
| 24 |          |        | Detainee Voluntary Work Progr | am     |
| 25 |          |        | Agreement                     |        |
|    |          |        |                               | Page 4 |

Veritext Legal Solutions 866 299-5127

| 1  |            | EXHIBITS                       |        |
|----|------------|--------------------------------|--------|
| 2  | NUMBER     | DESCRIPTION                    | PAGE   |
| 3  | EXHIBIT 71 | Document entitled CoreCivic    | 244    |
| 4  |            | Eloy Detention Center Detainee |        |
| 5  |            | Handbook Supplement            |        |
| 6  | EXHIBIT 72 | Document headed Weekend Pod    | 251    |
| 7  |            | Utility Porter                 |        |
| 8  | EXHIBIT 73 | Work/Program Plan Guidelines   | 265    |
| 9  |            |                                |        |
| 10 | 1          |                                |        |
| 11 |            |                                |        |
| 12 |            |                                |        |
| 13 |            |                                |        |
| 14 |            |                                |        |
| 15 |            |                                |        |
| 16 |            |                                |        |
| 17 |            |                                |        |
| 18 |            |                                |        |
| 19 |            |                                |        |
| 20 |            |                                |        |
| 21 |            |                                |        |
| 22 |            |                                |        |
| 23 |            |                                |        |
| 24 |            |                                |        |
| 25 |            |                                |        |
|    |            | E                              | Page 5 |
|    |            |                                |        |

Yes. 1 Α. And do you know what time frame that was? 2 Ο. I'm familiar with one site, which is the 3 Citrus County Detention Center, which is one of my 4 jail/detention centers in the state of Florida. 5 And they held ICE detainees, that I'm aware of, in 6 early 2000 -- late 1990s, early 2000 period. 7 Okay. So I want to make sure we have an 8 agreement about some nomenclature, so we both 9 understand what's being discussed. When we say 10 "ICE detainees," what's your understanding of a 11 person who is an ICE detainee? 12 My understanding of a person that is 13 Α. classified as an ICE detainee is someone that's 14 designated by our partner, ICE, to be housed or 15 detained in one of our facilities, pending a final 16 determination or a decision. 17 I'm sorry, pending a final ... 18 0. A final determination to their sentence or 19 final determination of their current 20 classification, pending asylum, etc. They're not 21 sentenced, or most are not sentenced, that I'm 22 aware of. Some are, but most of them are just 23 detainees. 2.4 So just so I'm clear, when you say "most 25 Page 20

are not sentenced," I take it most of the ICE 1 2 detainees are being detained by ICE, but they're not been charged with a -- a crime? 3 That's -- that's correct. That's my 4 Α. understanding. 5 Okay. They may be held based on their 6 Q. 7 status, their immigration status, related to being in the United States, correct? 8 That's correct. 9 Okay. Whereas when you have -- when you 10 have someone detained by the US Marshals who are 11 charged with a crime, how -- how would you refer to 12 them? 13 I would refer to a US Marshal's 14 detainee -- US Marshal Service detainee as somebody 15 that we house on behalf of the US Marshal Service. 16 And -- and most are detainees, if not all 17 detainees. They're pending the -- the resolution 18 of their current sentence or current case. 19 I see them as -- I view them as detainees 20 as well. 21 Okay. But in -- in that case, if -- if an 22 individual, to your understanding, is a US Marshal 23 detainee, they either have a criminal charge 24 against them or have a -- a sentence; is that 25 Page 21

| 1  | Q. Okay. Who is Bethany Norman?                   |
|----|---|
| 2  | A. She is the business manager at the Stewart     |
| 3  | County Detention Center.                          |
| 4  | Q. And who is Ligier?                             |
| 5  | A. Ligier Mallamas is the director of             |
| 6  | commissary for the facility support center with   |
| 7  | CoreCivic.  |
| 8  | Q. And what did you discuss were counsel          |
| 9  | present for your discussions with Bethany and     |
| 10 | Ligier?   |
| 11 | A. No.  |
| 12 | Q. Okay. When did you discuss your                |
| 13 | deposition with Bethany?                          |
| 14 | A. I didn't necessarily discuss my deposition     |
| 15 | with Bethany. I asked her some questions.         |
| 16 | Q. In preparation for the                         |
| 17 | A. In preparation for the                         |
| 18 | Q. What did you ask?                              |
| 19 | A. I asked her about detainee work                |
| 20 | assignments, and how the detainees were paid or   |
| 21 | compensated for the voluntary work program.       |
| 22 | Q. And what did you learn from Bethany on         |
| 23 | that topic?                                       |
| 24 | A. I learned from Bethany that there are a        |
| 25 | number of job assignments that we offer detainees |
|    | Page 39   |

| 1  | at the Stewart County Detention Center, so that     |
|----|---|
| 2  | they have the ability to volunteer to work. And I   |
| 3  | learned that they're they're compensated at a       |
| 4  | minimum of one dollar a day, and that their payment |
| 5  | is provided to them in a timely manner after they   |
| 6  | work; most of the time by the the first of the      |
| 7  | next business day.                                  |
| 8  | Q. The first of the                                 |
| 9  | A. The first of the next business day. The          |
| 10 | following business day after they work.             |
| 11 | Q. Okay. Anything else?                             |
| 12 | A. That's it.                                       |
| 13 | Q. Okay. And what did you discuss with              |
| 14 | Mr. Mallamas?                                       |
| 15 | A. Ms. Mallamas, I discussed I discussed            |
| 16 | the commissary pricing in general. And I discussed  |
| 17 | how the company goes about determining the pricing  |
| 18 | for the commissary items.                           |
| 19 | Q. And what did you learn in your discussions       |
| 20 | with Mr. Mallamas?                                  |
| 21 | MR. STRUCK: "Ms."                                   |
| 22 | A. "Ms. Mallamas."                                  |
| 23 | Q. "Ms."; I'm sorry.                                |
| 24 | A. Yeah, Ms. Mallamas.                              |
| 25 | Q. Appreciate it.                                   |
|    | Page 40   |

I learned that the company -- with the ICE 1 contracts, the company utilizes a 30 percent margin 2 to determine the cost for the items that we offer 3 to the detainees, and that that amount accurately 4 supports the funding that we have to provide, the 5 things that we purchase for the detainee 6 population, the -- the televisions, the exercise 7 equipment, and the services that -- the services 8 that we provide for the commissary. 9 And that every two years, they do a survey 10 of the top 25 items at each of the locations to 11 ensure that we're priced appropriately and fairly, 12 or that each -- each of those 25 items are priced 13 appropriately and fairly. 14 Did you learn anything else from 15 Ms. Mallamas? 16 To my knowledge, no. 17 Α. Okay. How long was your conversation with 18 Q. Ms. Mallamas? 19 My conversation with Ms. Mallamas was 20 Α. probably -- lasted probably three to five minutes. 21 Okay. And it was one conversation? 22 Q. It was two conversations. 23 Α. Were they both three to five minutes, or 24 were they a total of three to five minutes? 2.5 Page 41

number of different policies in preparation for 1 your deposition. I want to talk about the use of 2 3 policies by CoreCivic, at least in the safety portion of CoreCivic. 4 I'm going to stick in the safety portion 5 of CoreCivic throughout your deposition. I'm not 6 really asking questions about either the real 7 estate or the re-entry, all right? 8 I understand. 9 Α. Okay. Fair enough. 10 Q. So to your understanding, with regard to 11 the 60 to 65 facilities under the safety portion, 12 to your understanding, each of them has a set of 13 policies, correct? 14 15 That's correct. Α. And these are written policies, correct? 16 0. That's correct. 17 Α. And with regard to the facilities, is 18 0. there a certain type of policy that they have? 19 other words -- let me try that again. 2.0 To your knowledge, does CoreCivic have 21 22 template policies? MR. STRUCK: Form. 23 To my knowledge, CoreCivic has policies 24 Α. that are general in scope and are able to be 25 Page 49

modified to contain contractual language and to be 1 modified to be more specific -- more specific to 2 each of the facilities, based on the contract and 3 the customer's requirements. I would say state 4 laws, etc., federal laws. 5 Okay. So I want to talk a little bit 6 about the -- sort of the creation of a policy, the 7 sort of life cycle -- the creation of a policy, 8 9 okay? So you mentioned that CoreCivic has 10 policies in general, and that those can be modified 11 depending on the facility and the contracts 12 involved, correct? 13 Correct. 14 Α. Okay. So do you know who creates the 15 Q. policy in general before they are modified, if at 16 17 all? MR. STRUCK: Object to the form. 18 Currently? 2006? 19 MS. RIDLEY: Well, let's say 20 currently, and then I'll ask if there's been any 21 22 change. MR. STRUCK: Okay. 23 Can you repeat the question, please. 24 Α. MS. RIDLEY: Can you reread that, 25 Page 50

1 please. (Record read) 2 CoreCivic has a facility support center, 3 and they have a policies and procedures department, 4 and the policies and procedures department has 5 staff which create the -- the generic policies 6 prior to modification. 7 BY MS. RIDLEY: 8 And for the 25 and a half years that 9 you've been with CoreCivic, has it always been the 10 case that there was a facility support center, and 11 within that center, a policy/procedure section that 12 deals with the -- the form -- policies before 13 they're modified? 14 That's correct. Used to be the corporate 15 Α. headquarters nomenclature; now it's the facility 16 support center. So, yes, the answer is yes. 17 And when did it become the facility 18 support center? 19 If I recall correctly -- and I'll just 20 Α. give you an estimated time frame: When I -- when I 21 started as a correctional officer, for several 22 years after that it was the corporate headquarters, 23 and corporate headquarters' name was changed to 24 facility support center approximately 2005, 2006. 25 Page 51

Green Hills as well, but I'm not sure if it was. 1 It was definitely in a different location. 2 Okay. And it was -- it was named 3 corporate headquarters during the time of the move, 4 and it was only in 2005 or 2006 that it was renamed 5 the facility support center, correct? 6 That's correct. 7 Α. Okay. And to your knowledge, what sort of 8 Q. support is the facility support center providing 9 the -- the facilities? 10 To my knowledge, they provide -- there are 11 Α. positions that oversee the -- the facilities and 12 the applicable wardens. There are a lot of subject 13 matter experts that work at the facility support 14 center; those that are -- there's -- there are 15 attorneys that support the company and the 16 facilities. There are, as I mentioned earlier, 17 policies and procedure departments. There are 18 security departments. There are program 19 departments. Just -- just other type of subject 20 matter experts which -- partnership development. 21 There are just a number, a large number of 22 departments that -- that it's comprised of. 23 So let me see if I -- I understand. 24 Q. So obviously, for example, policy --25 Page 54

| 1  | policies and procedures that facilities would have |
|----|--|
| 2  | would originate with the facility support center,  |
| 3  | correct?   |
| 4  | A. Correct.  |
| 5  | Q. Okay. Contracts with partners: When you         |
| 6  | say "partners," who are you referring to?          |
| 7  | A. When I refer to "partners," I refer to a        |
| 8  | number of partners or customers that we currently  |
| 9  | partner with. It could be ICE or Immigration; it   |
| 10 | could be the US Marshal Service, the Bureau of     |
| 11 | Prisons; any number of states that we contract     |
| 12 | with; county entities, the Bureau of Prisons.      |
| 13 | Those are are some.                                |
| 14 | Q. Okay. And to your understanding,                |
| 15 | CoreCivic has contracts with these clients,        |
| 16 | correct?   |
| 17 | A. Correct.  |
| 18 | Q. Okay. And I take it that the negotiation        |
| 19 | of those contracts would be done by folks at the   |
| 20 | facility support center?                           |
| 21 | A. Correct.  |
| 22 | Q. As opposed to folks at specific                 |
| 23 | facilities?  |
| 24 | A. Correct.  |
| 25 | Q. Okay. So that I'm just picking a                |
|    | Page 55  |

| -  |   |
|----|---|
| 1  | Q. So as I understand it, the facility              |
| 2  | support center has a set of sort of original        |
| 3  | policies and procedures, before they've been        |
| 4  | modified by any particular facility, correct?       |
| 5  | A. Correct.   |
| 6  | Q. And do you know, is there a person in            |
| 7  | charge, at the facility support center, of that?    |
| 8  | A. There is a person that is in charge of the       |
| 9  | policies and procedures department.                 |
| 10 | Q. And who is that?                                 |
| 11 | A. My understanding, it's Amy Garner. She's         |
| 12 | the director of policies and procedures.            |
| 13 | Q. And do you know how long she's had that          |
| 14 | position?   |
| 15 | A. I'm not sure how long she's had that             |
| 16 | position. I would estimate I would estimate 10      |
| 17 | to 15 years. I'm not quite sure.                    |
| 18 | Q. Okay. And is there a set number of               |
| 19 | policies and procedures that CoreCivic expects each |
| 20 | facility to have?                                   |
| 21 | MR. STRUCK: Form.                                   |
| 22 | A. The the number of policies and                   |
| 23 | procedures that each facility has is dependent upon |
| 24 | the contract and the partner, the partner's         |
| 25 | expectations.                                       |
|    | Page 59   |

Is there a specific person in each 1 facility that's in charge of policies for that 2 3 facility? MR. STRUCK: Form. 4 The facilities that I oversee have quality 5 Α. assurance managers who oversee the quality 6 assurance department at each of -- each of their 7 facilities. Part of that responsibility is the 8 oversight of the facility's policies. 9 Okay. So if -- so you take the -- the --10 what I'm going to call -- I'm trying to make a 11 distinction between the specific numbered policy 12 from the facility support center and the policy as 13 modified by any particular facility. Okay? 14 So the policies that originate from the 15 support center, I'm going to -- I'm going to refer 16 to as the standard policy, the template policy. Is 17 that all right? 18 19 Α. Yes. Okay. So if I'm at a facility and I have 20 0. the template -- let's call it template policy -- as 21 to maintenance, and I want to make some changes, 22 right, I take it the quality assurance manager 23 would be the person involved in potentially making 24 those changes, correct? 25 Page 65

| 1  | A. The quality assurance manager would work         |
|----|---|
| 2  | with the facility leadership to submit a request to |
| 3  | the policies and procedures department at the       |
| 4  | facility support center.                            |
| 5  | Q. And then and it would be a specific              |
| 6  | request; in other words, the the modification       |
| 7  | language would be provided to the facility support  |
| 8  | center, correct?                                    |
| 9  | A. My understanding, if there was a request,        |
| 10 | there would have to be a reason for the request and |
| 11 | a desired language, a modification suggestion,      |
| 12 | which would go to the facility support center for   |
| 13 | review and approval potential approval.             |
| 14 | Q. Okay. And I take it that for the policy          |
| 15 | modification to take effect, it would have to be    |
| 16 | approved by the facility support center, correct?   |
| 17 | A. Correct.   |
| 18 | Q. Okay. Is there would that be the                 |
| 19 | person who is who approves it, is that what Amy     |
| 20 | Gardner (sic) is responsible for?                   |
| 21 | A Amy Garner is the director of policies and        |
| 22 | procedures, but she's not the sole approval or      |
| 23 | approver. She would work in in coordination or      |
| 24 | in conjunction with our legal team, our partnership |
| 25 | team, and other groups to ensure that that the      |
|    | Page 66   |

modification is appropriate and needs to be 1 2 approved. Okay. So in other words, the modification 3 Q. might go through the legal team to deal with 4 whatever applicable laws there might be; it might 5 go through the partnership --6 The partnership development team. 7 Α. Okay, to make sure it complied with any 8 0. 9 contracts you had. Any -- anybody -- any other team that, to 10 your knowledge, it would go through? 11 There are a number of teams, number of 12 Ά. parties that are allowed to weigh in on -- on 13 policy changes or modifications and then subsequent 14 approvals. 15 Okay. Can a facility say that they're not 16 going to have a specific policy and procedure? 17 MR. STRUCK: Form. 18 A facility cannot determine -- and when 19 Α. you say "facility," what do you mean by "facility"? 20 So like Otay Mesa, or Wilkinson. 21 Q. So when you say "facility," are you 22 referring to the warden? Are you referring to =-23 there are a number of people that are comprised as 24 a part of a facility. 25 Page 67

Right. And when I -- I guess what I'm 1 saying is with regard to the facility, I'm saying 2 if -- for example, if Otay Mesa decides it no 3 longer wants the -- the food service policy, 4 doesn't want to use it at all, can it do that? 5 If a member of the facility does not want Α. 6 to comply with, abide by, utilize a policy that's 7 in place, they don't have the -- the ability to opt 8 out. 9 Okay. Fair enough. Q. 10 Are the template policies and procedures, 11 is there like a -- is there a binder of those? 12 Is -- can it be identified, in other words, those 13 core procedures? 14 MR. STRUCK: Form. 15 Yeah, I'm not sure if there is a binder. 16 I don't know if there -- I'm assuming there's a 17 website where the -- where the templates are -- are 18 stored, and that's the basis for the modifications 19 going forward for each and every one of the 20 contracts. 21 Okay. So if you're -- for example, if 22 you're == if -- if I become a warden of one of the 23 facilities, right, I'm hired to be the warden, 24 right, and I wanted to see what policies and 25 Page 68

In those -- in that experience in more 1 Q. than one facility, when you've looked at policies, 2 were there some common policies that you saw? 3 As a warden, there were -- when I was a 4 warden, reflecting back on when I was a warden, I 5 saw policies that were either exact or very 6 similar, appeared to be exact or very similar in 7 8 nature. Okay. To your understanding, is one of 9 the standard policies a sanitation policy? 10 Correct. 11 Α. And how -- how about a discipline policy? 12 Q. There is a disciplinary policy in 13 Α. CoreCivic. 14 Are you familiar with the -- the phrase 15 Q. "voluntary work program"? 16 I am familiar with that phrase. 17 Α. Okay. Are you aware of standard policies 18 related to the voluntary work program? 19 I am aware of the performance-based 20 Α. national detention standards that governs our ICE 21 facilities, our ICE contracts, and the voluntary 22 work program standards, and I'm aware of the -- the 23 applicable policies with CoreCivic to support the 24 partner standard. 2.5 Page 75

| 1  | Q. | So         | and the partner here is ICE?             |
|----|----|------------|--|
| 2  | A. | Co         | rrect.                                   |
| 3  | Q. | I          | just want to                             |
| 4  | Α. | I'ı        | m with you.                              |
| 5  | Q. | I ·        | want to be careful.                      |
| 6  |    | So         | I take it ICE has certain standards, to  |
| 7  | уo | ur unders  | tanding, for a voluntary work program,   |
| 8  | co | rrect?     |  |
| 9  | Α. | Со         | rrect.                                   |
| 10 | Q. | An         | d CoreCivic has policies and procedures  |
| 11 | re | garding t  | he voluntary work program, correct?      |
| 12 | A. | Со         | rrect. As a as a direct result of        |
| 13 | th | e perform  | ance-based national detention standards. |
| 14 | Q. | An         | d the performance-based national         |
| 15 | Α. | De         | tention standards.                       |
| 16 | Q. |            | detention who issues that?               |
| 17 | Α. | IC         | EE.                                      |
| 18 | Q. | An         | d to your knowledge, are has any         |
| 19 | fá | acility mo | dified the voluntary work program        |
| 20 | po | olicies ar | d procedures that CoreCivic has          |
| 21 | d€ | eveloped?  |  |
| 22 |    |            | MR. STRUCK: Form.                        |
| 23 | A  | . I'       | m sorry. To my knowledge, has any of     |
| 24 | tl | ne facilit | ties modified any of the voluntary work  |
| 25 | po | olicies th | nat's been designated for them?          |
|    |    |            | Page 76                                  |

| 1  | Q. No.  |
|----|---|
| 2  | A. Or their site at can you repeat the            |
| 3  | question?   |
| 4  | Q. Yeah, let me see if I can rearrange this       |
| 5  | here.   |
| 6  | So as I understand your testimony, ICE has        |
| 7  | certain standards and policies regarding the      |
| 8  | voluntary work program that's referenced in the   |
| 9  | performance-based                                 |
| 10 | A. National detention standards.                  |
| 11 | Q. Is that correct?                               |
| 12 | A. That's correct.                                |
| 13 | Q. Okay. As a result of that, CoreCivic, in       |
| 14 | its facility support center, has developed some   |
| 15 | standard voluntary work program policies and      |
| 16 | procedures to comply with ICE's policies?         |
| 17 | A. Correct.                                       |
| 18 | Q. Okay. Next question is: To your                |
| 19 | knowledge, do you know of any facilities who have |
| 20 | modified those standard policies and procedures   |
| 21 | issued by CoreCivic?                              |
| 22 | MR. STRUCK: Form.                                 |
| 23 | A. I don't I don't recall any facilities          |
| 24 | that have modified the voluntary work program     |
| 25 | policy or standard. They they wouldn't have the   |
|    | Page 77   |

one dollar a day.

And with the voluntary work program, each of the detainees would be adequately trained to ensure that they understand what they need to do, and the detainee and the staff would understand that the work is voluntary, 100 percent voluntary, and the detainee can stop working or quit at any time, and that the detainee has to ensure that they come to work on time; they work the appropriate number of -- of hours which are required -- which does not exceed eight hours in a day, or 40 hours a week -- and if they fail to comply with that schedule, or the agreement that they've made with the CoreCivic supervisor, or if they don't perform the work appropriately, that they could jeopardize losing their opportunity to work.

- Q. Are civil immigration detainees in the custody of ICE eligible to work through the voluntary work program?
- A. Please repeat that.
- Q. Are civil immigration detainees in the custody of ICE eligible to work through the voluntary work program?

MR. STRUCK: Form.

A. Detainees which are assigned to us, or

Page 80

given to us by ICE, they're -- they come into our 1 custody from ICE, those detainees are allowed to 2 participate in the voluntary work program. 3 Okay. Do you have an understanding of 4 Q. which CoreCivic facilities house ICE detainees? 5 MR. STRUCK: Form. 6 I know that the facilities that I 7 Α. supervise, the nine facilities in my division, 8 currently house ICE detainees, and I'm aware of 9 some of the other facilities outside of that 10 division, or division four, which house ICE 11 12 detainees. Okay. Are the facilities that you are 13 0. aware house ICE detainees, do they also house 14 detainees from the US Marshal Service? 15 There are some facilities that house ICE 16 detainees which do not house US Marshal detainees. 17 And I take it from that there are also 18 some facilities that house both? 19 Correct. 20 Α. Okay. And again, when we say "US Marshal 21 Q. detainees," these are the ones who have criminal 22 charges pending against them, correct, or are 23 sentenced? 24 To my knowledge, yes. 25 Α. Page 81

Okay. If an ICE detainee is working in 1 the voluntary work program, what sort of work might 2 3 they do? They may work in the units or the pods as 4 Α. housemen, housewomen, cleaning people, as far as 5 sanitation, cleaning, mopping, etc., just making 6 sure that the pods or the units are cleaned. The 7 common areas, the bathrooms, etc., inside the 8 housing unit. 9 At some facilities, they're able to work 10 in the laundry. At some facilities, they're able 11 to work in food service. At some facilities, 12 they're able to assist in the commissary operations 13 and work in commissary. At some facilities, 14 they're able to clean outside the pods or the 15 units, work in the hallways, clean different 16 sections of the -- of the facility. 17 I'm sure those are not all of the job 18 opportunities, but those are some. 19 Do they -- can they work in maintenance? 20 Q. They can. At some facilities, they're 21 able to work in maintenance. 22 And I'm distinguishing maintenance from 23 24 cleaning. Yeah. 25 Α. Page 82

| 1  | Q. I take it you would make a distinction         |
|----|---|
| 2  | between the two?                                  |
| 3  | A. I would I do. I make a distinction             |
| 4  | between maintenance and and cleaning, yes.        |
| 5  | Q. Okay. How do how does a detainee, an           |
| 6  | ICE detainee, volunteer for work assignments?     |
| 7  | A. An ICE detainee goes through orientation       |
| 8  | after they're received at the facility, or the    |
| 9  | applicable facility, and they're advised of       |
| 10 | voluntary work opportunities. And they have the   |
| 11 | ability to sign up at any point during their stay |
| 12 | for a particular job assignment. So they can      |
| 13 | verbally tell somebody in their housing unit, or  |
| 14 | they can submit a written request saying that     |
| 15 | they're interested in a job.                      |
| 16 | Q. If they've identified a job, and it's          |
| 17 | approved, do they sign work agreements?           |
| 18 | A. Yes. They are required to sign a work          |
| 19 | agreement stating that they are volunteering to   |
| 20 | work.   |
| 21 | MR. STRUCK: Just wanted to note for               |
| 22 | the record that Robert Teel is appearing via      |
| 23 | Veritext in the deposition.                       |
| 24 | MS. RIDLEY: Fair enough.                          |
| 25 | Q. The wording of the work agreement, where       |
|    | Page 83   |

| 1  | what is the most an ICE detainee in the voluntary |
|----|---|
| 2  | work program would earn for their work, per day?  |
| 3  | MR. STRUCK: Form and foundation.                  |
| 4  | A. I'm not sure, because I I don't have           |
| 5  | direct knowledge of all the facilities that house |
| 6  | ICE detainees.                                    |
| 7  | Q. Okay. Are you aware of any facility that       |
| 8  | pays a dollar and a half a day?                   |
| 9  | A. It's my understanding that the Otay Mesa       |
| 10 | facility currently has jobs for detainees that    |
| 11 | pay or did pay \$1.50 a day.                      |
| 12 | Q. And do you know which jobs those were?         |
| 13 | A. I don't.                                       |
| 14 | I let me back up. I believe they are              |
| 15 | to work the kitchen, kitchen workers, if I'm not  |
| 16 | mistaken.   |
| 17 | Q. Other than kitchen workers, do you know if     |
| 18 | any other workers get paid \$1.50 a day?          |
| 19 | A. At Otay Mesa?                                  |
| 20 | Q. Yes.   |
| 21 | A. I'm I'm not aware I'm not aware of             |
| 22 | any.  |
| 23 | Q. Do you know of any other CoreCivic             |
| 24 | facility that pays ICE detainees in the voluntary |
| 25 | work program \$1.50 a day?                        |
|    | Page 92   |

| 1  | A. I believe the Stewart County Detention           |
|----|---|
| 2  | Center pays \$1.50 a day, or more, to detainees     |
| 3  | working in certain jobs.                            |
| 4  | Q. Which jobs are those?                            |
| 5  | A. I believe, at a minimum, it's food               |
| 6  | service.  |
| 7  | Q. Other than food service, do you know any         |
| 8  | other jobs?   |
| 9  | A. I'm not sure. I don't know.                      |
| 10 | Q. When you say "or more," are you aware of         |
| 11 | any facility that strike that.                      |
| 12 | When you say "pay more," do you know of             |
| 13 | any amount over \$1.50 that is paid to an ICE       |
| 14 | detainee in the voluntary work program per day?     |
| 15 | A. Over \$1.50?                                     |
| 16 | Q. Yeah.  |
| 17 | A. Stewart is I believe is approximates             |
| 18 | \$4 a day, or or did at one time.                   |
| 19 | Q. Okay. And was that for specific work?            |
| 20 | A. I believe that was for food service.             |
| 21 | Q. Okay. Do you know of any other facility          |
| 22 | at CoreCivic that pays more than \$1.50 a day for   |
| 23 | work performed in the voluntary work program by ICE |
| 24 | detainees?  |
| 25 | A. Other than Stewart?                              |
|    | Page 93   |

1 Right. 0. I'm not sure of any others. 2 Α. Okay. Are you aware of any CoreCivic 3 facility that provides bonuses to ICE detainees 4 performing voluntary work, or performing work in 5 the voluntary work program? 6 MR. STRUCK: Form. 7 It's my understanding that there were 8 Α. extra incentives or bonuses that were provided 9 by -- at the Otay Mesa facility in the past. 10 Other than Otay Mesa, are you aware of any Q. 11 other facility that has done that? 12 I believe Stewart has done that, but I'm 13 Α. not sure. 14 Okay. Other than Otay Mesa and Stewart, 15 0. any other facility that has provided bonuses? 16 To my knowledge, I'm not aware of any 17 others. 18 Okay. Do you have an understanding of 19 0. what bonuses were provided by Otay Mesa to ICE 20 detainees performing work in the voluntary work 21 program? 22 It's my understanding that in the form of 23 a bonus, some detainees were provided with extra 24 popcorn, with gift cards or phone cards -- not gift 25 Page 94

And would they purchase that through the 1 commissary? 2 Yes. 3 Α. Okay. So if someone was getting a bonus by way of minutes on a phone card, that would go 5 into their general account, I take it? 6 I don't know if the money would be 7 deposited into their account and it would result in 8 them then being issued a phone card, or if the 9 phone card has a certain amount of money on it, and 10 it's just provided to the detainee and it's not put 11 on their books. 12 But they can utilize a phone card or a 13 phone card number, so I'm not sure if it's 14 actually -- the money is actually deposited to 15 their account or if it's separate from that. 16 Would a detainee hold the -- the phone 17 card on their person while in the facility? 18 I'm not sure if they would or not. 19 Α. not sure if -- if they're given a number, or 20 they're actually -- they're given an actual phone 21 22 card. Okay. All right. 23 When an ICE detainee is performing work in 24 the voluntary work program, are they given any 25 Page 98

statements of the amount of money that they've 1 2 earned? MR. STRUCK: Form. 3 Each detainee should have access to their 4 account. Whether they work or not, they should be 5 able to access their account to see how much money 6 they have in their account. 7 And if -- if I were a detainee and I had 8 0. an account, how would I do that? 9 In most facilities that I'm aware of, 10 Α. there is an OMS or a CORES account, and I believe 11 the CORES account stands for correctional offender 12 and resident electronic system, or so, or offender 13 management system. 14 It's -- it's their ability to go to access 15 a kiosk. Most of those are located in their -- in 16 their specific housing pods or housing units, and 17 they're able to -- to query or to see how much 18 money is in their account. 19 20 In the kiosk? Q. In the -- yes, in the kiosk, or via the 21 Α. 2.2 kiosk. What's an OMS? 23 0. Offender management system. 24 Α. 25 Q. Okay. Page 99

| ſ  |   |
|----|---|
| 1  | A. That's that's CoreCivic's system to              |
| 2  | to track detainees, inmates, etc., and to to        |
| 3  | keep up with the moneys they have and, you know,    |
| 4  | their their charges, their history, etc.            |
| 5  | Q. Okay. Other than going to the kiosk to           |
| 6  | access my account, would I ever be given a written  |
| 7  | statement of the money I've earned over a period of |
| 8  | time through the voluntary work program?            |
| 9  | A. It's possible they'd be given a a                |
| 10 | written receipt of the money that they've earned.   |
| 11 | Q. When you say "it's possible," is that a          |
| 12 | the regular course?                                 |
| 13 | A. I don't know if that's a requirement.            |
| 14 | Q. Okay.  |
| 15 | A. If they have if they have access to it,          |
| 16 | I'm not sure that we would require us to print a    |
| 17 | paper copy.   |
| 18 | Q. You haven't seen that as a standard              |
| 19 | practice, I take it?                                |
| 20 | A. I don't recall that as a standard                |
| 21 | practice.   |
| 22 | Q. Okay. Who who pays the ICE detainees             |
| 23 | who are in the voluntary work program?              |
| 24 | MR. STRUCK: Form.                                   |
| 25 | A. CoreCivic is responsible for providing           |
|    | Page 100  |
|    | lage 100  |

them with the earned revenue as a result of the 1 voluntary work program. 2 Okay. If I'm an ICE detainee at a 3 facility, and I've been participating in the voluntary work program, the money's been put in my 5 account, and for whatever reason I'm leaving the 6 facility, what happens to the money in that 7 account? 8 The detainees are requested to provide a 9 future address so that we can send them or the 10 facilities can forward them moneys. Typically when 11 a detainee leaves, they are provided with 12 everything, all the money in their account, 13 everything that they're -- they've earned. 14 If for some reason not everything has been 15 posted to their account, if they -- as an example, 16 if they were to leave tomorrow morning and they 17 worked today, if the business office knows that 18 they're leaving tomorrow morning, they would do 19 everything that they could to put that money on 20 their -- their account so that they would leave 21 with everything that they've earned and all the 22 money that they have. 2.3 If for some reason that didn't occur, we 24 ask the detainees to provide a future address so we 25

Page 101

don't think that they would have the ability to go 1 and cash a check; it would be far too difficult. 2 So it's my understanding that they would have cash. 3 On the day they leave? 4 Ο. Yes. That's my understanding. 5 Α. Okay. Why -- why are ICE detainees in the 6 0. voluntary work program paid anything? 7 In my opinion -- well, first of all, it's 8 because it's required by our partner, ICE; it's a 9 requirement. They -- they determine that they are 10 to receive a minimum of one dollar a day to work. 11 So if nothing else, for no other reason, 12 it's because it's a requirement of -- of ICE, the 13 partner. 14 Okay. Have you ever -- are you familiar 15 with the budgets for facilities? Each facility has 16 a budget, correct? 17 Correct. Α. 18 To your understanding, does each facility 19 Q. budget assume a certain amount of work that's being 20 performed by people in the voluntary work program? 21 It's my understanding that we have a 22 budget, and the budget is based on history, whether 23 it's 6 months or 12 months. And the -- the budget 24 going forward in most cases would take into 25 Page 103

consideration the -- the six-month history, the three-month history, the 12-month history, and that money would be budgeted for each of the facilities in the future.

That -- that's just a starting point. And to your point about the voluntary work program, one year you may have -- you may have 500 hours' worth of detainee work, and the next year it could be 2,500 or it could be zero. So the facilities are able to contract and expand, based on what the detainees are volunteering to do.

And we're allowed, each facility is allowed to accommodate in any of those situations or any of those -- any of those circumstances, whether we get no voluntary work or there's an abundance of voluntary work, because a lot of detainees are wanting to earn extra income.

- Q. Okay. You agree with your prior testimony, though, you've never known any facility to have zero people working in the voluntary work program, correct?
- A. I don't recall any facility having never -- never having a detainee volunteer to work in the ICE -- with the ICE contract.
- Q. Okay. And to your knowledge, facilities,

Page 104

when they do their budgeting, they look to their 1 historical experience about who's in the voluntary 2 work program as part of that budget, correct? 3 MR. STRUCK: Form. 4 I think all of the expenditures are 5 Α. captured, and going forward, everything is taken 6 into consideration. 7 Including the historical numbers of 8 9 voluntary work participants? It's my understanding that that would be 10 Α. captured in the history of the budget. 11 Right. If -- if no one volunteered to 12 Q. work for food services, who would do the work? 13 MR. STRUCK: Form. Foundation. 14 In my opinion -- we contract with a 15 Α. subcontractor to assist our staff with operating 16 the food service departments and facilities. 17 and I have no idea what we would do, because it 18 could vary; it could vary from us hiring more 19 contract staff or requiring our contract staffing 20 to increase, to ensure that -- that the food 21 service operation or -- or whatever is run 22 effectively. 23 We could hire more staff to do that. 24 mean, there's -- there's a -- we could contract 25 Page 105

1 with a -- a third party or another party to subsidize that. 2 3 And I take it that same logic would be true with regard to other categories of work that 4 was being performed by voluntary work participants? 5 MR. STRUCK: Form. 6 Yeah, I -- I think food services is a 7 Α. little bit different. As far as cleaning, as far 8 as the cleaning duties, as far as the laundry 9 duties, I don't know if we would have to increase 10 to a great degree the staffing. We may have to 11 reallocate. But it -- it may be a little bit 12 different with -- in other departments. 13 Okay. Are you aware of any staff person 14 Q. getting paid a dollar a day? 15 I'm not aware of any staff person getting 16 17 paid a dollar a day. Are you aware of any third-party vendor 18 getting paid a dollar a day for their work at any 19 20 facility? I'm unaware of a third party getting paid 21 22 a dollar a day. Staff is paid more than a dollar a day, 23 24 correct? To my knowledge, yes. 25 Α. Page 106

| 1  | Q.        | Third-party vendors, also paid more than a |
|----|-----------|--|
| 2  | dollar a  | day?                                       |
| 3  |           | MR. STRUCK: Foundation.                    |
| 4  | Α.        | To my knowledge. To my knowledge, yes.     |
| 5  | Q.        | Staff paid hourly?                         |
| 6  | Α.        | Some staff are paid hourly, and some of    |
| 7  | them are  | paid annually.                             |
| 8  | Q.        | I'm sorry                                  |
| 9  | Α.        | By salary. Annually by salary.             |
| 10 | Q.        | Annually?                                  |
| 11 | Α.        | Yes.                                       |
| 12 | Q.        | Okay. For participants in the voluntary    |
| 13 | work prog | ram  |
| 14 | Α.        | I'm sorry?                                 |
| 15 | Q.        | for I hadn't finished.                     |
| 16 |           | For participants                           |
| 17 | Α.        | I didn't hear the word you said, though.   |
| 18 | Q.        | For participants in the voluntary work     |
| 19 | program - |  |
| 20 | Α.        | Okay.                                      |
| 21 | Q.        | if they're doing a job that requires       |
| 22 | training  | to do the job, who provides the training?  |
| 23 |           | MR. STRUCK: Form.                          |
| 24 | Α.        | The warden and his his or her staff        |
| 25 | ensure th | nat the people in the applicable area, the |
|    |           | Page 107                                   |

staff in the particular area, are providing that 1 training. It -- it could vary, by department 2 and -- and by person or supervisor. 3 Okay. 4 0. But it has to be a staff member providing 5 that training. 6 7 0. Okay. 8 Α. Or a contractor. Okay. Or a contractor to the facility? 9 Q. Or a contractor to the facility. 10 Α. And would the facility supervise that 11 Q. training the contractor gives? 12 MR. STRUCK: Form. 13 The contractor is required to meet our 14 Α. standards. So the contractor is an extension of 15 So the training would be done in compliance 16 with our expectations, CoreCivic's expectations. 17 Understood. 0. 18 If the work that's being performed by an 19 ICE detainee in the voluntary work program required 20 tools, you know, for cleaning -- you know, cleaning 21 supplies; for food, implements to make the food; 22 for maintenance, tools to do the maintenance, etc., 23 where would those materials come from? 24 MR. STRUCK: Form. 2.5 Page 108

| 1  | A  | ۷.        | Where would they originate?                 |
|----|----|-----------|---|
| 2  | Q  | 2.        | Yeah.                                       |
| 3  | A  | Α.        | I assume somewhere outside the facility,    |
| 4  | W  | herever   | they made the the equipment. I I            |
| 5  | d  | don't     |   |
| 6  | Q  | 2.        | I don't mean the creation of the tools.     |
| 7  | A  | Α.        | Right.                                      |
| 8  | Q  | 2.        | But if I were an ICE detainee in the        |
| 9  | v  | oluntary  | work program, say in the food service       |
| 10 | а  | area, and | d I needed a blender, who would give me the |
| 11 | h  | olender?  |   |
| 12 |    |           | MR. STRUCK: Form.                           |
| 13 | Z. | . A       | Somebody in the department would provide    |
| 14 | t  | them acce | ess to the equipment.                       |
| 15 | (  | 2.        | Somebody at the Core                        |
| 16 | Į. | Α.        | A staff member or a contractor in the       |
| 17 | ā  | applicab. | le department would provide them access to  |
| 18 | t  | the tool  | or the equipment.                           |
| 19 |    | Q.        | Okay. So the CoreCivic facility would       |
| 20 | I  | provide ' | them with the equipment to do that work?    |
| 21 | 2  | Α.        | A staff member or contractor of the         |
| 22 | :  | facility  | would would provide them with access to     |
| 23 |    | the tool  |   |
| 24 |    | Q.        | What about cleaning now? Buckets, rags,     |
| 25 | 1  | brushes,  | brooms? Who would provide that to the       |
|    |    |           | Page 109                                    |

voluntary -- the ICE detainee doing the voluntary 1 2 work? MR. STRUCK: Form. 3 I think in most cases it would be the 4 same; it would be a staff member or a -- a 5 contractor. It -- it's possible that another 6 detainee, at the end of their shift, his or her 7 shift, could provide that directly to another 8 detainee after -- after they've been trained. 9 So I -- I'm not saying that the staff 10 member, each and every time, would disseminate that 11 12 tool. Okay. Who owns the tool? Q. 13 MR. STRUCK: Form. 14 It's -- it's hard to say. Sometimes 15 Α. CoreCivic owns all the property, and some of our 16 facilities, the customer or the partner owns that 17 property. The state, the federal government, 18 county government, they could own the property. So 19 20 it all depends. So for example, if I had cleaning 21 supplies, right, that's not something the ICE 22 detainee would have with them, correct? 23 MR. STRUCK: Form. 24 Please be more specific. 2.5 Α. Page 110

| 1  | Q. Sure. Let's say I'm an ICE detainee and          |
|----|---|
| 2  | I'm doing work in the common areas, right, and I am |
| 3  | doing cleaning; toilets, etc., right? So I need     |
| 4  | all the various supplies. You know, the soap,       |
| 5  | sponges, whatever is needed to clean. I don't       |
| 6  | personally bring that, correct? I don't own it and  |
| 7  | bring it?   |
| 8  | A. You don't own it and bring it, no.               |
| 9  | Q. That's provided                                  |
| 10 | A. You don't own it. I can't say you                |
| 11 | can you can bring it or relocate it, but you        |
| 12 | don't own it.                                       |
| 13 | Q. Right. And it's provided to me by the            |
| 14 | facility, correct?                                  |
| 15 | A. That's correct.                                  |
| 16 | Q. In other words, I don't have to buy it to        |
| 17 | use it?   |
| 18 | A. That's correct.                                  |
| 19 | Q. Okay. Same thing for the food service?           |
| 20 | Like if I'm working in food service, I don't have   |
| 21 | to buy the food, correct?                           |
| 22 | MR. STRUCK: Form.                                   |
| 23 | A. You don't have to purchase or buy the food       |
| 24 | that's provided to you as a meal.                   |
| 25 | Q. Right. And if I'm performing work in the         |
|    | Page 111  |

food services, either making the meal, using tools 1 2 to make the meal, using, you know, ingredients to make the meal, I don't have to bring any of those, 3 correct? 4 MR. STRUCK: Form. 5 I'm sorry. You don't have to bring any of 6 Α. the food or the tools or equipment? 7 To make the food. 8 Q. Bring from where, from --9 Α. From anywhere. 10 Q. Well, you could -- you could be located in 11 Α. the kitchen, and you could be assigned a tool, and 12 you may have to go to a different portion of -- so 13 technically, you could -- you could bring that or 14 relocate that equipment or that tool from inside 15 one department or one area. 16 I'm thinking more globally. I'm not 17 talking about transit within the facility. I'm 18 just saying, in order to do my job in the food 19 services area, right, I might need certain tools: 20 Knives, forks, bowls, right? Ovens? 21 You might need certain tools or equipment, 22 correct. 23 I, as the detainee, am not bringing those 24 tools, correct? 25 Page 112

You're not bringing them from -- to my 1 knowledge you're not bringing them from your 2 3 unit --Right? 0. 4 -- unless you've been assigned that 5 Α. equipment. 6 And -- and I will tell you, as an 7 example -- I'm not trying to be difficult. 8 As an example, some kitchen workers, or 9 some workers that work in the voluntary work 10 program, are provided with rubber boots, 11 slip-resistant boots. So they can be assigned 12 those boots, and they can be assigned some other 13 type of clothing or equipment that's special to 14 their job assignment, and technically, we assign 15 those to them; and as long as they're -- they 16 participate in that -- that work program, or that 17 work detail, they're responsible for keeping up 18 with that. 19 So that's -- that's the example. That's 20 21 why I asked that question. That's fine, and -- and that's a great 22 Q. example. 23 And those boots are provided to the 24 workers by the CoreCivic facility, correct? 25 Page 113

| 1  | A. That's correct.                               |
|----|--|
| 2  | Q. Okay. And I'm not expected to buy those       |
| 3  | boots, correct?                                  |
| 4  | A. That's correct.                               |
| 5  | Q. Okay. And in the food service, you know,      |
| 6  | if I'm using an oven or a you know, a grill, or  |
| 7  | using food, all of those tools are supplied by   |
| 8  | CoreCivic, correct?                              |
| 9  | A. That's correct.                               |
| 10 | Q. Okay. Same thing with maintenance: Maybe      |
| 11 | I need to use a ladder or a screwdriver or a     |
| 12 | hammer. All of those tools are supplied by the   |
| 13 | CoreCivic facility, correct?                     |
| 14 | MR. STRUCK: Form.                                |
| 15 | A. And you give some examples, such as a         |
| 16 | ladder and other equipment similar to that, they |
| 17 | would be provided; the detainees don't have to   |
| 18 | purchase those to facilitate their work duties.  |
| 19 | Q. Okay. Fair enough.                            |
| 20 | Now, we talked little bit about how much         |
| 21 | ICE detainees are paid, and and you made         |
| 22 | reference to the performance standards, right?   |
| 23 | Those are the ICE standards?                     |
| 24 | A. Correct.                                      |
| 25 | Q. Okay. Do the ICE standards limit how much     |
|    | Page 114   |

CoreCivic could pay the ICE detainee in the 1 voluntary work program? 2 To my knowledge, no. There's no 3 limitation of what can be paid. 4 MR. STRUCK: Late objection to form. 5 Paid per hour, or paid in total? 6 Α. Either. 7 0. To my knowledge, there's no -- no 8 Α. requirement. 9 Does CoreCivic decide what job assignment 10 0. an ICE detainee will work? 11 12 MR. STRUCK: Form. CoreCivic decides what job opportunities 13 Α. are available for those that want to participate in 14 the voluntary work assignment, with ICE's approval. 15 So let's say -- let's say a facility 16 wants -- has available folks to work in maintenance 17 and food services, right? And let's say they 18 had -- that facility had a few ICE detainees who 19 wanted to participate. Is it the facility, 20 CoreCivic facility, that determines which of those 21 detainees would do which of the work? 22 MR. STRUCK: Form. 23 The detainees apply for certain job 24 details. So it -- it begins with them, their 2.5 Page 115

willingness to work a particular job. So that --1 that's where it initiates. And then CoreCivic, 2 after they volunteer, would make determinations if 3 they're able to perform those specific job details. 4 Okay. And if an ICE detainee said, "I'm 5 Q. willing to work either in the food service or 6 maintenance," would it be CoreCivic to determine 7 which one that -- the detainee would actually do 8 the work at? 9 MR. STRUCK: Form. 10 It would be in conjunction with -- with 11 Α. the detainee and medical and -- and other people to 12 ensure that they're capable of -- of working in 13 those particular areas. 14 You mentioned medical. Would medical be 15 involved in order to determine whether or not the 16 ICE detainee could actually do the work? 17 Medical would be involved for food service 18 details. 19 20 0. Okay. And maybe some other details, but I know 21 Α. of food service. 22 O. Okay. If any job within the voluntary 23 work program required safety equipment -- you know, 24 goggles, gloves -- who would supply that? 25 Page 116

| 1.95 |  |
|------|--|
| 1    | A. CoreCivic would ensure that that those          |
| 2    | safety equipment the safety equipment was          |
| 3    | provided to the detainee.                          |
| 4    | Q. Okay. Does CoreCivic have the ability to        |
| 5    | remove an ICE detainee from a job assignment?      |
| 6    | MR. STRUCK: Form.                                  |
| 7    | A. CoreCivic has the ability to remove a           |
| 8    | detainee from a voluntary work assignment if they  |
| 9    | don't meet the agreements that the agreement       |
| 10   | between them and us and the detainee.              |
| 11   | A couple of examples: If they don't come           |
| 12   | to work on time, and they are not performing their |
| 13   | work satisfactory. So those those are a couple     |
| 14   | of of reasons that that CoreCivic could            |
| 15   | remove a detainee from a work assignment.          |
| 16   | Q. Are ICE sorry, I keep taking them on or         |
| 17   | off, but I can see far and not near.               |
| 18   | A. That's okay.                                    |
| 19   | Q. Are ICE detainees in the voluntary work         |
| 20   | program strike that.                               |
| 21   | Does CoreCivic ever provide evaluations to         |
| 22   | the ICE detainees who are in the voluntary work    |
| 23   |  |
| 24   | MR. STRUCK: Form.                                  |
| 25   | A. I don't know if they provide formal             |
|      | Page 117   |
|      |  |

evaluations. Each detainee is informally evaluated 1 on the -- the work that they perform each -- each 2 hour, each day, to ensure that they're -- they're 3 meeting the needs, their -- their practices are 4 safety -- their practices are safe, and -- and 5 they're complying with the agreement. 6 If -- if an ICE detainee is in the 0. voluntary work program and is not performing up to 8 snuff for whatever work they're doing, how would 9 they know that they're not meeting those 10 obligations? 11 They should be told that they're not 12 Α. meeting those obligations. And in my opinion, 13 there should be an opportunity, as long as the 14 detainee is willing, to make the -- the necessary 15 corrections to perform the work appropriately, so 16 that -- that detail manager or that staff member 17 working with -- with the detainee should let them 18 19 know. Okay. Is there a process to have that 20 sort of interaction happen? 21 I don't know if there -- there's a 22 process. It's a part of the agreement that they 23 will comply with the work requirements, so I think, 24 day in and day out, I think that they -- the staff 25 Page 118

1 Please repeat the question. Α. Sure. To your knowledge, does any 2 Q. 3 facility, any CoreCivic facility that has ICE detainees, do any of them have use of -- of 4 volunteers outside the voluntary work program? 5 MR. STRUCK: Form. 6 7 To my knowledge, no. And people -- and Α. just to be specific, I mean, we can't keep a 8 detainee -- if the detainee wants to go and clean 9 something, or wants to do something on their own, I 10 mean, I -- I can't say that we're going to stop 11 12 people or stop detainees from doing that. So it's certainly possible, without our 13 approval or our initiation, that there are 14 people -- there are detainees that take it upon 15 themselves that operate outside the voluntary work 16 17 program. Okay. How about people from the public 18 who are not detainees, and they wish to volunteer 19 at the facilities. Have you ever heard of such a 20 thing? 21 We -- we do have volunteers, people from 22 the outside that are not staff, that are allowed, 23 if they meet the expectations or the requirements, 24 they're allowed to volunteer and work inside the 25 Page 120

facilities. 1 2 And -- and what sort of work would they 0. do? 3 They can -- religious work, Narcotics Α. 4 Anonymous, Alcoholics Anonymous, just -- substance 5 abuse programs and -- and other type programs, 6 maybe GED testing in -- in some -- in some areas. 7 8 But mainly religious, in my opinion; religious support. 9 And to your knowledge, are any of those 10 Q. volunteers paid anything by CoreCivic? 11 To my knowledge, and I -- I don't know if 12 Α. they're paid, but to my knowledge, they are not 13 paid. That's my understanding, that -- or they 14 wouldn't be volunteers. 15 Does CoreCivic have the ability to 16 terminate an ICE detainee from the voluntary work 17 18 program? MR. STRUCK: Form. 19 Yeah, we -- we discussed earlier that I'm 2.0 Α. aware of a couple of circumstances when -- when 21 a -- a detainee can -- can no longer be allowed to 22 work. If he's not performing the job 23 satisfactorily, or if the detainee is unwilling to 24 show up, meet the schedule, do what's being done. 25 Page 121

1 You know, if they're late to work every day, you know, then -- then we would need to 2 3 potentially take action to remove that person, if they're not -- if they're not providing that work 4 5 in accordance with what we need. 6 Q. And is there a process to do that? In 7 other words, how is that effectuated? Yeah, I don't know -- I don't know that 8 there's a formal process, and there may be; but 9 the -- I would believe that the supervisor would 10 tell the detainee, after multiple or several or --11 or once, if it's very impactful, one situation 12 where the detainee was not complying with orders 13 14 and not -- not meeting the -- the work agreement, voluntary work agreement, that they would let them 15 know that they're -- they're not going to be 16 utilized to work anymore, and they would be taken 17 out of that opportunity, and -- and they wouldn't 18 work anymore after that, if something changed. 19 I'm sorry. Would there be a note in any 20 0. of the detainee's records about being terminated? 21 I believe, if there is a -- a note, and I 22 know -- a record of the work detail is provided 23 and -- and placed in their -- their folder, so it's 24 my understanding that their willingness to work, if 25 Page 122

1 I think ICE possesses that. You said "criminal record." Now, you said 2 most of the ICE detainees are not -- they're not 3 under criminal charge; they're -- they have a 4 status with regard to immigration, correct? 5 Yeah. I said -- going back to what I 6 Α. 7 said, I said "if applicable." I see. 8 Q. 9 If they have an applicable -- if Α. applicable, they have a criminal record. 10 Okay. And then there's a separate 11 Q. detainee file that CoreCivic maintains? 12 That's correct. 13 Α. 14 0. And typically what's in that? It -- that file would -- it would -- it 15 Α. would have what they've been provided. It would 16 17 have any disciplinary history that they would -would have. Work -- voluntary work program 18 information, the amount of money that they made, 19 some of the receipts, maybe, if they do -- if they 20 do exist, if there's receipts of their work. 21 Just everything that's determined 22 important while that detainee is there has to be 23 placed in their file. 24 For some work performed by detainees in 25 Ο. Page 124

| 1  | the volu | ntary work program, I take it there are | 9     |
|----|----------|---|-------|
| 2  | shifts?  |   |       |
| 3  | Α.       | Correct.                                |       |
| 4  | Q.       | Not all work, but just some of the work | rk?   |
| 5  | Α.       | Correct.                                |       |
| 6  | Q.       | What's typically the type of work that  | t     |
| 7  | would be | in shifts?                              |       |
| 8  | Α.       | One example of a work that would be in  | n     |
| 9  | shifts w | ould be food service.                   |       |
| 10 | Q.       | And who determines the shift?           |       |
| 11 | Α.       | Either CoreCivic staff or the contract  | t, or |
| 12 | contract | or's staff, would determine that.       |       |
| 13 | Q.       | And who determines which shift the IC   | E     |
| 14 | detainee | will work?                              |       |
| 15 |          | MR. STRUCK: Form.                       |       |
| 16 | Α.       | I'm I'm not sure, because it could      |       |
| 17 | it could | vary from facility to facility. But     | it    |
| 18 | would ei | ther be a staff member, a CoreCivic st  | aff   |
| 19 | member,  | or a contractor.                        |       |
| 20 | Q.       | Would there ever be a contractor work   | ing   |
| 21 | with ICE | detainees in the voluntary work progr   | am    |
| 22 | that wou | ald not also have a CoreCivic superviso | r     |
| 23 | present? |   |       |
| 24 | Α.       | I'm sorry, repeat that, please?         |       |
| 25 | Q.       | Yeah, it was convoluted.                |       |
|    |          | Page                                    | e 125 |

Who would decide how those slots would be 1 filled and who would fill them? 2 3 It's my understanding the -- the supervisory staff, between the contractor and 4 CoreCivic staff, would make that determination, 5 based on what the detainees are volunteering for 6 and what their certain abilities are. And -- and if they said they were 8 interested in either, would it ultimately come down 9 to CoreCivic staff and any contractor, if they were 10 involved? 11 12 Α. Yes. MR. STRUCK: Form and foundation. 13 You mentioned earlier on, when we were 14 Q. 15 talking about your own experience about shifts, right, and -- well, let me ask you this: When --16 if there is an ICE detainee who is doing work in 17 the voluntary work program and has an eight-hour 18 shift, okay -- because you said it wouldn't be more 19 than eight hours, correct? 20 Wouldn't be more than eight hours a day, 21 Α. 22 correct. Q. Right. And there are some ICE detainees 23 in the voluntary work program who work an 24 eight-hour shift, correct? 25 Page 129

1 Who work an eight-hour shift? Α. 2 Q. Yes. 3 Α. Correct. Okay. Are there any breaks given to the 4 Q. 5 voluntary workers, if they have an eight-hour shift, during that eight hours? 6 MR. STRUCK: Form. 7 I'm not sure if there are -- there are 8 Α. breaks or not. Whatever the requirements and --9 and whatever the -- not only the agreement, but 10 whatever -- I mean, it could be a -- it could be a 11 state law issue. I -- I'm not sure if it would be 12 the same across the board, but I'm sure there would 13 be breaks, some breaks at least. I don't know the 14 15 length of those breaks or -- or the duration. 16 Okay. MR. STRUCK: Belated objection. 17 18 Foundation. Let me ask you this: How many -- to your 19 Q. knowledge, how many California facilities does 20 CoreCivic have that has ICE detainees in them? 21 I'm aware of one facility currently that 22 CoreCivic has in the state of California that 23 houses ICE detainees. 24 And that is the Otay Mesa? 25 0. Page 130

| 1  | A. That's correct.                                  |
|----|---|
| 2  | Q. Okay. Do you know whether or not any ICE         |
| 3  | detainees on the voluntary work program at Otay     |
| 4  | Mesa, whether any of them work an eight-hour shift? |
| 5  | MR. STRUCK: Form and foundation.                    |
| 6  | A. I don't.   |
| 7  | Q. And I take it, then, you also don't know         |
| 8  | whether or not they get any breaks in an eight-hour |
| 9  | shift, if they work one?                            |
| 10 | MR. STRUCK: Form. Foundation.                       |
| 11 | A. I don't.   |
| 12 | Q. Are there any incentives to work in one          |
| 13 | job assignment as opposed to another? For example,  |
| 14 | kitchen versus being a laundry or                   |
| 15 | MR. STRUCK: Form.                                   |
| 16 | A. We talked earlier about the pay                  |
| 17 | differential, so I'm aware of of that increase      |
| 18 | in pay. I don't know if it's an incentive, per se,  |
| 19 | because the detainee determines whether or not they |
| 20 | want to work, and preferably they volunteer to      |
| 21 | work in a certain area.                             |
| 22 | Q. Have you ever heard of any CoreCivic             |
| 23 | facility trying to incentivize detainee workers in  |
| 24 | the voluntary work program to focus in on a         |
| 25 | particular area? For example, let's say they        |
|    | Page 131  |

| 9  |   |
|----|---|
| 1  | A. Paid workers could be responsible for        |
| 2  | cleaning outside of their cells in the common   |
| 3  | areas. Staff could clean. I've seen both do do  |
| 4  | that.   |
| 5  | Q. What are the types of discipline that        |
| 6  | might arise in the course of working in the     |
| 7  | voluntary working work program? Excuse me.      |
| 8  | MR. STRUCK: Form.                               |
| 9  | A. What type of discipline?                     |
| 10 | Q. Yeah.  |
| 11 | A. Any of the any of the the types of           |
| 12 | discipline is possible in any particular area.  |
| 13 | Q. Does that include going into restrictive     |
| 14 | housing?  |
| 15 | A. Certain offenses can lead to being placed    |
| 16 | into restrictive housing.                       |
| 17 | Q. Is not timely reporting for a shift an       |
| 18 | infraction or otherwise something that could be |
| 19 | subject to discipline for a detainee in the     |
| 20 | voluntary work program?                         |
| 21 | A. Is it subject to discipline?                 |
| 22 | Q. Yes.   |
| 23 | A. It is subject to discipline.                 |
| 24 | MR. STRUCK: Form. Foundation.                   |
| 25 | Q. How about not reporting for a shift at       |
|    | Page 157  |

| 1   | I declare under penalty of perjury   |
|-----|--------------------------------------|
| 2   | under the laws that the foregoing is |
| 3   | true and correct.                    |
| 4   | crae and correct.                    |
| 5   | Executed on, 20,                     |
| 6   |                                      |
| 7   | at                                   |
| 8   |                                      |
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|     |                                      |
| 10  | DAME.                                |
| 11  | DATE WITNESS                         |
| 12  | ė.                                   |
| 13  |                                      |
| 14  | Sworn to and Subscribed before me,   |
| 15  |                                      |
| 16  | thisday of, 2018.                    |
| 17  |                                      |
| 18  |                                      |
| 19  | Notary Public My commission expires: |
| 20  |                                      |
| 21  |                                      |
| 22  |                                      |
| 23  |                                      |
| 2 4 |                                      |
| 25  |                                      |
|     | Page 269                             |

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| 1  | COURT REPORTER'S CERTIFICATE                        |
|----|---|
| 2  |   |
|    | STATE OF TENNESSEE:                                 |
| 3  |   |
|    | I, PATRICIA A. NILSEN, Licensed                     |
| 4  | Reporter for the State of Tennessee, CERTIFY:       |
| 5  | 1. The foregoing deposition was                     |
| 6  | taken before me at the time and place stated in the |
| 7  | foregoing styled cause with the appearances as      |
| 8  | noted;  |
| 9  | 2. Being a Court Reporter, I then                   |
| 10 | reported the deposition in Stenotype to the best of |
| 11 | my skill and ability, and the foregoing pages       |
|    | contain a full, true and correct transcript of my   |
| 12 | said Stenotype notes then and there taken;          |
| 13 | 3. I am not in the employ of and am                 |
| 14 | not related to any of the parties or their counsel, |
|    | and I have no interest in the matter involved.      |
| 15 |   |
| 16 | WITNESS MY SIGNATURE, this,                         |
|    | the 15th day of March, 2019.                        |
| 17 |   |
| 18 |   |
| 19 |   |
| 20 |   |
| 21 |   |
| 22 | PATRICIA A. NILSEN, RMR, CRR, CRC                   |
| 23 | TN Licensed Court Reporter                          |
| 24 | LCR Number: 717                                     |
| 25 | Expiration: 6/30/2020                               |
|    | D 070   |
|    | Page 270  |

Veritext Legal Solutions 866 299-5127 Tennessee Rules of Civil Procedure

Depositions Upon Oral Examination

Rule 30

Rule 30.05: Submission to Witness; Changes; Signing.

When the testimony is fully transcribed the deposition shall be submitted to the witness for examination and shall be read to or by the witness, unless such examination and reading are waived by the witness and by the parties. Any changes in form or substance which the witness desires to make shall be entered upon the deposition by the officer with a statement of the reasons given by the witness for making them. The deposition shall then be signed by the witness, unless the parties by stipulation waive the signing or the witness is ill or cannot be found or refuses to sign. If the deposition is not signed by the witness within 30 days of its submission, the officer shall sign it and state on the record the fact of the waiver or of the illness or absence of the witness or the fact of the refusal to sign together with the reason, if any, given therefor; and the deposition

may then be used as fully as though signed unless on a motion to suppress under Rule 32.04(4) the court holds that the reasons given for the refusal to sign require rejection of the deposition in whole or in part.

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